



# Making the difference in peacebuilding, security and development - RBM and beyond

10<sup>th</sup> international workshop

Thematic cluster:

Peace Operations and Peacebuilding

**Course dates:** 7 - 10 July 2020

Course location: Geneva, Switzerland

### **COURSE BENEFITS**

As a participant, you will enhance your ability to:

- design a project or programme using RBM and theories of change
- plan and implement monitoring, evaluation, accountability and learning frameworks and activities
- plan and implement an evaluation based on an evaluation matrix
- manage a project or an annual review based on results and impact
- resolve problems of demonstrating results, especially for gender related issues
- understand and work in complex environments

DCAF Geneva Centre for Security Sector Governance Policy-makers and practitioners in the fields of peacebuilding, security and development still lack critical skills in results-based management (RBM) and monitoring, evaluation, and learning (MEL). This course, now in its 10<sup>th</sup> year, provides skills development in results-based approaches and theories of change, implementation of monitoring and evaluation, considering gender-responsiveness and implications for Agenda 2030. The course is aimed at practitioners wanting to extend or upgrade their expertise. To make the best use of the time in Geneva, all participants are required to complete an online preparatory course in advance to ensure a common baseline. The preparation takes about eight hours. There is emphasis on complex environments, with Outcome Mapping, Outcome Harvesting and the Cynefin framework included. The learning focusses on practical work in small groups, based on case studies.

### **COURSE FOCUS**

The course consists of instruction in essential tools and techniques, current lessons from the field, guidance from experts, and hands-on practice developing skills for peace, security and development programmes. About 40% of the course time is spent in a small group setting working on relevant problems

Course modules include:

- RBM, results and impacts
- gender analysis
- theories of change
- evaluation questions and design
- indicators and data gathering
- theories of change for the complex domain







# **Course Directors**

## Annika Hilding Norberg,

Head, Peace Operations and Peacebuilding, Geneva Centre for Security Policy.



Antoine Hanin, Security Sector Reform Advisor, International Security Sector Advisory Team, Geneva Centre for Security Sector Governance



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### Who should attend

This course is designed to build the skills of practitioners who already work in results-based management, monitoring, evaluation, accountability and learning, or complexity, in the fields of peacebuilding, security and development:

- national development, peace and security officials, representatives from local and international development, political and security agencies
- technical advisors/programme officers from UN and other relevant agencies
- key policy makers from violence-affected countries
- officials from security and development agencies from donor countries
- independent experts and specialists in the peace sector

The needs of individuals from both public and nongovernmental institutions will be addressed.

### **REGISTRATION REQUIREMENTS**

All applicants must include a 200 word (max) summary of a problem relevant to the course - the work in small groups will be based on actual issues submitted. The problem should fall within the following categories:

- Challenge of thinking through a coherent approach, planning for results, defining (and updating) theories of change, understanding the context and identifying assumptions, investing time in defining and collecting baseline data (challenges of planning before work starts).
- Challenge of setting-up and using a MEL system, collecting the data for indicators, costs of the collection of data in difficult environments, using the information from the MEL system, especially ensuring that the "learning" is effectively used by decision-makers (challenges of MEL).
- Challenge of monitoring and evaluating outcomes and impact, and learning from these results; going beyond measuring what is done to identifying the difference that is achieved, using evidence-based results (challenges about making a difference with RBM).
- Challenge of applying RBM and MEL tools in peacebuilding, conflict prevention, and security sector reform (challenges of the complex domain).

# DCAF

Geneva Centre for Security Sector Governance





29 March 2020

### Language requirements

The course will be held in English; no translation will be provided.

### Venue

GCSP, Maison de la paix, Chemin Eugène-Rigot 2D, Geneva Switzerland

### **Tuition fees**

The course is offered free of charge. All other expenses including travel, lodging, visas and health insurance are the responsibility of the participant.

#### Contact

For further details about the course or customised solutions, please contact:

Email: execedu@gcsp.ch Telephone: +41 (0)22 730 96 00 Web: http://www.gcsp.ch

### Alumni Community

Completing the executive course gives you access to a global and expanding network of over 8'200 experts. Alumni are able to connect online through our Alumni Portal, attend numerous conferences and events, and benefit from reduced rates in future courses.

### In the heart of international Geneva

Home to over 35 international organisations, some 380 non-governmental organisations, and more than 175 diplomatic missions, representations and delegations, Geneva is a leading hub for international expertise.





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